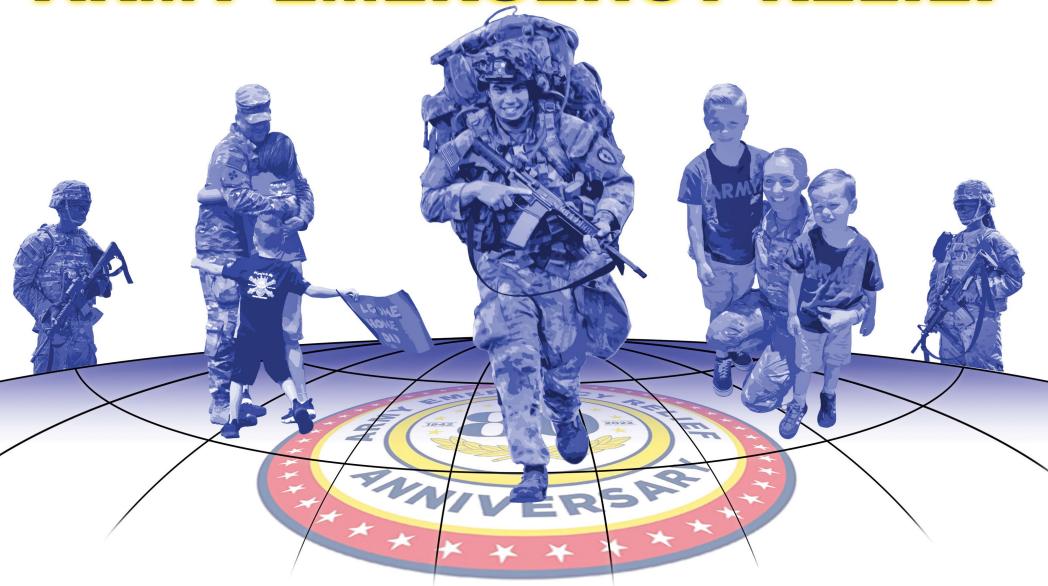
## **ARMY EMERGENCY RELIEF**



SOLDIERS HELPING SOLDIERS SINCE 1942

**2021 ANNUAL REPORT** 

OFFICIAL NONPROFIT OF THE U.S. ARMY



## **Soldiers Helping Soldiers for 80 Years**

Army Emergency Relief was founded in 1942 by Secretary of War Henry Stimson and Army Chief of Staff Gen. George Marshall. Charged then with relieving undue financial stress on the force, AER continues to serve the enduring priorities of the Secretary and Chief of Staff of the U.S. Army.

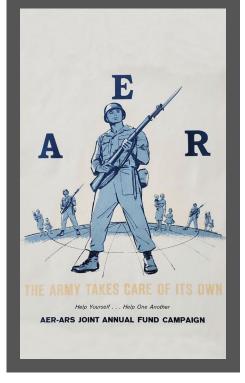
Since 1942, AER has provided \$2 billion to nearly 4 million Soldiers, including \$1 billion since 9/11 through zero-interest loans, grants and educational scholarships.

Almost all active-duty Soldiers and their dependents qualify for AER assistance, as well as military retirees; widows and orphans of Soldiers who died on active duty or after retirement; medical retirees and their Families; and members of the Guard and Reserve who have been activated on Title 10 orders for more than 30 days.

In celebration of AER's 80th year, the cover of the 2021 Annual Report pays homage to AER's first annual report from 1942.







**Top left:** Army Chief of Staff Gen. George Marshall and Secretary of War Henry Stimson. (Photo from the George C. Marshall International Center) **Bottom left:** Maj. Gen. Louis Truman (left) and Col. George Traeger (right) present a \$1,400 check to Raynola Blackshear, AER Fund Custodian, in 1959 at Fort Lewis, Washington. (Photo from Harry S. Truman Library and Museum) **Right:** The first AER Annual Report cover from 1942. (From AER archives)



MISSION: To provide grants, interest-free loans and scholarships in coordination with U.S. Army Installation Management Command to promote readiness and help relieve financial distress of Soldiers and their Families.







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AER remains committed to the Army's No. 1 priority: ITS PEOPLE

#### **BASIC LIVING**

Housing, utilities, food and home repairs

Soldiers and Families received \$18 million

**EDUCATIONAL SCHOLARSHIPS** 

Spouses and Children received \$12 million

25,000

**SOLDIERS & FAMILIES** 

\$56.8 M

**IN ASSISTANCE** 

#### **OTHER CATEGORIES**

COVID relief, CSP, PCS and more

Soldiers and Families received \$10.4 million

#### **DISASTER & EMERGENCY TRAVEL**

Soldiers and Families received \$4.9 million

#### PERSONAL TRANSPORTATION

Repairs, fuel and monthly payments

Soldiers and Families received \$11.5 million

## **Financial Statements**

#### STATEMENT OF FINANCIAL POSITION

(As at Dec. 31, 2021)



#### **ASSETS**

Total Assets	416,891,741
Office and computer equipment	1,173,889
<ul> <li>Accured income receivable</li> </ul>	204,254
• Prepaid charges and other assets	702,540
<ul> <li>Loans receivable net allowance for doubtful accounts</li> </ul>	27,520,182
• Investments	349,112,657
• Pledge receivables	1,324,766
• Cash	\$ 36,853,453



#### **LIABILITIES**

Total Liabilities	8,621,560
• Line of credit loan payable	7,000,000
<ul> <li>Accounts payable and accrued liabilities</li> </ul>	\$ 1,621,560

Net Assets \$ 408,270,181

Total Assets and \$ 416,891,741

Net Liabilities

#### STATEMENT OF ACTIVITIES

(For the year ending Dec. 31, 2021)



#### **REVENUES**

67,326,017
57,132,485
650,091
\$ 9,543,441
\$



#### **EXPENSES**

• Program expenses	\$ 30,640,250
Supporting services	
Management and general	1,779,930
fundraising	1,235,280
Total Expenses	33,655,460
Change in net assets	\$ 33,670,557
Beginning net assets	374,599,624
Ending Net Assets	408,270,181

## // AER at a Glance

**90 cents of every dollar** donated goes directly to assisting Soldiers and Army Families





4 million Soldiers assisted with more than \$2 billion since 1942

24/7 assistance available worldwide



Donations are tax-deductible





#### Hon. Christine E. Wormuth

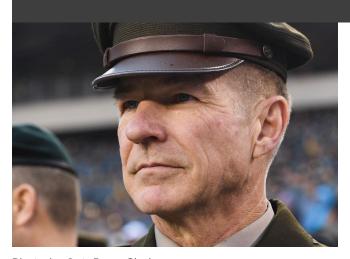
Secretary of the Army

"Whether it is defending the country at home or overseas, our nation counts on the United States Army to be the first line of defense. We stand ready to deter and defend around the globe, as the tip of the spear in Europe and the backbone of joint operations in the Indo-Pacific. The Army surges in times of crisis and is ready when called upon to fight and win the nation's wars. We are navigating an unpredictable future, and our nation and our Army are at an inflection point. Building on our strong foundational priorities of people, modernization, and readiness."



Photo by Capt. Michael Ariola

## Chief of Staff of the Army



#### James C. McConville

General, Chief of Staff

"Our greatest strength is our People – our Soldiers, our Families, our Civilians, and our Soldiers for Life. We must take care of them, and Army Emergency Relief (AER) remains a key ally in helping us do that "

"Winning Matters. We win with our People doing the right things the right way. When we send the U.S. Army somewhere, we don't go to participate, we don't go to try hard, we go to win. There is no second place or honorable mention in combat."

Photo by Sgt. Dana Clarke

## **AER Chairman**



John F. Campbell General, U.S. Army, Retired

"The last year has undoubtedly been difficult for our Army and their Families as we continue dealing with a pandemic and ended a 20-year war in Afghanistan. Our Soldiers have shown extraordinary skill and bravery in the face of adversity. As Chairman of the Board of Managers, I applaud their efforts as well as the sacrifices of their Families. Since 1942, AER has provided needed financial assistance and stands ready to support the Soldiers and Families of today, and for many years to come. In 2021, AER helped over 25,000 Soldiers and Families with nearly \$58 million in grants, interest-free loans and \$12 million was in scholarships for Spouses and Children. This incredible amount of assistance was possible due to the support of our generous donors. Since 1942, AER has continued to evolve just like the modern Soldier of today and we will continue to meet the needs of Soldiers and their Families."



#### Raymond V. Mason Lieutenant General, U.S. Army, Retired

"I've had the privilege of serving as the Director of AER since 2017 and I'm honored to assist our Soldiers, Retirees and Families, especially through the difficult times of a pandemic and uncertainty around the world. I am proud AER is well prepared to maintain our legacy of financial assistance and continue our motto of 'Soldiers Helping Soldiers' for years to come. We will continue to develop strategic plans to ensure the needs of Soldiers are met and they are able to maintain both Family and financial readiness to meet the demands of today's dynamic missions."



Photo by Molly Cooke, Fort Stewart Public Affairs Office



#### Joseph M. Martin

General. Vice Chief of Staff

"Strengthening the Army's readiness is paramount to our success on the battlefield during these challenging times. Aligned with our frontline preparation is financial and mental readiness. The Army understands unexpected Soldier and Family financial challenges occur. To help alleviate this stress, the Army depends on our only nonprofit, Army Emergency Relief, to address these issues rapidly to ensure continued Soldier readiness and lessen financial distress. AER has been helping Soldiers help Soldiers for 80 years."



Photo by Spc. Keisha Brown

# **Sergeant Major of the Army**

#### Michael A. Grinston

16th Sergeant Major of the Army

"Whether it was wildfires in the Pacific Northwest, helping thousands of Afghans find a better life in America or operations in Eastern Europe, our Soldiers have answered the Nation's call in the face of incredible adversity. Even the best Soldiers need help — that's why we have Army Emergency Relief. I'm incredibly proud to support AER as they continue to assist our Soldiers and Families, just as they have for 80 years."

Photo by Capt, Michael Ariola

# Ursano Scholarship

The Maj. Gen. James Ursano Scholarship Program for Military Children is based on applicants' financial needs and was established to assist Children of Soldiers in obtaining their first undergraduate degrees. Applicants may receive assistance for up to four academic years but must meet eligibility criteria and re-apply each year. The application cycle runs from Jan. 1 through Apr. 1.

#### Award amounts vary each year based on the:

- Number of applicants
- Total approved scholarship budget
- Applicant's Expected Family Contribution (per Free Application for Federal Student Aid)
- Average cost of attendance to attend a college or university in the United States (per College Board)

**AER awarded 2,298 Ursano scholarships to dependent Children in 2021.** 



"Our Family was blessed to watch our daughter, Taryn, receive her diploma from the University of Alabama. It is because of your assistance during her years there that this was even possible. We are forever grateful!" —Taryn's Family

scholarships@aerhq.org

## Shinseki Scholarship



"For the past five years I have been a recipient of the Army Spouse scholarship. I am humbled to say thank you so much for the big help for all these years and the stress you lifted off my financial needs." — Jo The Mrs. Patty Shinseki Spouse Scholarship Program is based on applicants' financial needs and was established to assist Spouses of Soldiers continuing their educations. Applicants may receive assistance for up to four academic years of full-time study or eight academic years of part-time study. Applicants must reapply each year. Spouses may apply year-round.

#### Award amounts vary each year based on the:

- Number of applicants
- Total approved scholarship budget
- Applicant's Expected Family Contribution (per Free Application for Federal Student Aid)
- Average cost of attendance to attend a college or University in the United States (per College Board)

**AER awarded 1,246 Shinseki scholarships to Army Spouses in 2021.** 

www.armyemergencyrelief.org/scholarships

# **///** F

## **Pentagon Victims Scholarship**

AER provides several sources of financial support for the Families of Soldiers who were victims of 9/11.

The Pentagon Victims Scholarship Program is directed at the dependent Spouses and Children of the Soldiers killed or injured in the attack on the Pentagon on 9/11.

The scholarship aims to meet the immediate financial needs of Families and give dependent Children the opportunity to complete their college educations. AER has since extended this scholarship to provide funding for graduate degrees.



Photo by Staff Sgt. Brandy Nicole Mejia

**AER has awarded Children and Spouses with almost \$3.9 million in support.** 



## **CSP Support**

Army Emergency Relief committed \$3 million in grants to support Soldiers approved for the Army's Career Skills Program. AER's support of the program further expands its commitment to the Army's No. 1 priority: its people.

CSP allows retiring and separating Soldiers to participate in skills training during their transition period to improve their civilian employment options.

Assistance may be provided as a grant up to \$500 for participation in a local continental United States CSP, a grant up to \$1,000 for participation in a non-local CONUS CSP; or a grant up to \$1,500 for Soldiers traveling from outside continental United States to participate in a CONUS CSP.

#### AER Assistance may cover costs related to CSP as follows:













## **Categories Of Assistance**

AER offers over **30 categories of assistance** and every case is unique. Soldiers are encouraged to contact their local AER Officers or chains of command.

- Emergency travel
- Natural disaster preparation and evacuation
- Mortgage, rent and initial deposit
- Temporary lodging
- Food
- Healthcare not covered by TRICARE
- Vehicle costs
- Utilities
- Funeral expenses
- Basic essential furniture
- Appliance costs
- Cranial helmets

- PCS travel
- Child car seats
- Dental care for dependents
- Home repair
- Non-medical attendant travel
- Invitational travel order
- Clothing
- Immigration and passport fees for dependents
- Special needs medical equipment
- Spouse relicensing and recertification
- Childcare (Army Fee Assistance enrollment required)

"AER is a critical lifeline when Soldiers and Families are most in need. And obtaining assistance through AER can mean the difference between a short-term financial setback or a long-term and costly financial obligation."

—Command Sgt. Maj. Joseph Harbour Garrison Senior Noncommissioned Officer, Fort Campbell, Kentucky

#### **RELICENSING GRANTS**

AER provides need-based grants to help alleviate state relicensing and recertification fees.



#### **PASSPORT & VISA FEES**

To promote family unity and reduce the financial burden of maintaining two separate households, AER provides assistance for Visa and Passport Application fees.



#### **SURVIVOR SUPPORT**

AER provides surviving Spouses and Children of active-duty and retired Soldiers with monthly monetary support to ensure our own are always taken care of.



#### **SCHOLARSHIPS**

AER offers the Shinseki Spouse Scholarship to provide assistance for up to four academic years of full-time study or eight years of part-time study.



#### **RENT & LODGING**

AER offers housing assistance to help with initial deposit, rent and temporary lodging. In 2021, AER gave more than \$21 million in loans and grants to more than 7,500 Soldiers and Families.



#### **CHILDCARE ASSISTANCE**

Assistance for Army Families to help alleviate the costs of off-post daycare and beforeand after-school care.



## **Supporter Appreciation**

Whether it was \$1 or \$1 million, volunteer hours or extra hours, we couldn't succeed without the generosity of our donors and supporters. You are part of the AER Team and we can't thank you enough for helping us accomplish the important mission of taking care of Soldiers and their Families!













**Above top:** The Utility Helicopters Project Office presents a \$22,000 donation to AER following a golf tournament at Redstone Arsenal, Alabama in May 2021

**Above bottom:** Donors at Fort McCoy, Wisconsin, raised more than \$1,200 during the 2021 Campaign Kickoff in February 2021.



**Left top:** Spc. Lawi Lalang, 2019 and 2021 Army Ten-Miler champion **Left middle:** Sgt. Samantha Achterberg, pentathlete, 2021 Olympian **Left bottom:** 1st Lt. Elkanah Kibet, elite Army runner, fourth in 2021 New York City Marathon

**Above top:** Soldiers from 1st Battalion, 13th Aviation Regiment participate in a kickball fundraiser in support of AER in April 2021 at Fort Rucker, Alabama.

**Above bottom:** The 88th Infantry Division Association presents a \$15,000 donation to AER in October 2021.

## **Corporate Sponsors**

Soldiers and their Families had immediate access to crucial financial assistance in 2021 thanks to generous donations from our corporate sponsors. The ten outstanding organizations below were Army Emergency Relief's top corporate donors.

















PORTER E. &
HELENMAE
THOMPSON
FOUNDATION

DONATED
\$12K



Valued partner of AER and the Army, donating millions of dollars over decades.

donation@aerhq.org

## **AER Impact**



### **Staff Sgt. Kurtis Brown**

U.S. Army Fires Center of Excellence, Fort Sill, Oklahoma AER Assistance Recipient

"The second time I used the AER program, I went straight to an AER loan officer and acquired a grant, which I did not have to pay back. The first time I got an AER loan in 2013 it was kind of embarrassing, because I was going to get help. As a man, it's a sense of pride. You feel like you should already have this stuff taken care of. The second time I went, I was glad that the help was there because I didn't want to go get a loan off post which would give me a high interest rate to pay back. That's the good thing about getting an AER loan in the military — it is zero interest."

#### **Cher Romuell**

Army Community Service Division Chief, U.S. Army Garrison-Miami Army Spouse, Mother and Scholarship Recipient

"AER scholarships have benefited my entire Family more than words could say. Pursuing my education as a military Spouse and a Department of Defense employee was challenging, but even more so while raising three young daughters and moving from the installations in the U.S. and abroad. This allowed me the opportunity to show my children that there are resources for military Families that are available yet go untapped and they merely need try and apply."



## **AER Impact**

## Kathleen Riester Retired AER Officer

"AER is all about putting the Soldier and their Families first. This is a given for AEROs worldwide. When a Soldier walks into your office, you drop everything and give them your undivided attention. That is essentially what we do on a daily basis. It is always about the Soldier, identifying the need and trying to find a way to resolve it, trying to find a way to say 'yes."

Riester retired in March 2021 at Redstone Arsenal, Alabama, after 27 years of federal service.





#### **Yesenia Ortiz**

AER Legacy Donor Relations Specialist Military Child, Army Veteran and Army Spouse

"I can't remember a time I didn't know about AER. It was something special for the Army. It was always there, and it was for us." She considered AER a home and a familiar face, which she acknowledged was all a part of her journey to discovering her calling: "I had to ask myself, 'What do I want to do?' I wanted to be in nonprofits. I wanted to make a difference. Everything led me to this opportunity."

Ortiz began working at AER in December 2021.



AER, for the first time ever, awarded installations with the highest levels of Soldier awareness for the 2021 Annual Campaign. Installations were recognized in three categories based on active-duty Soldier population — small, medium and large — for their participation numbers and money raised. Winners gathered during the Association of the U.S. Army's 2021 Annual Meeting in Washington, D.C., to accept their awards.

#### **SMALL**

(1,000-2,000 active duty Soldiers)

#### Presidio of Monterey, California

23.1 percent participation rate \$20,408 raised

MEDIUM (2,000-10,000)

#### Fort Leonard Wood, Missouri

51.8 percent participation rate \$154,323 raised

LARGE (10,000+)

#### Fort Jackson, South Carolina

21.1 percent participation rate \$171,660 raised



Members of Fort Leonard Wood's AER team receive the award for highest participation for a medium garrison.

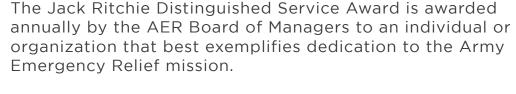


Members of Fort Jackson's AER team receive the award for highest participation for a large garrison.

NOT PICTURED: Presidio of Monterey's AER team was unable to attend.



# Jack Ritchie Distinguished Service Award



The award is in honor of Mr. Jack Ritchie, whose dedication to Army Emergency Relief lasted 43 years. He served as the Chairman of the AER Finance Committee, Vice President of Finance and helped deploy initiatives such as new categories of assistance, spouse education, a personal finance management course and grants for Wounded Warriors.

The 2021 recipient is the Army & Air Force Exchange Service for their outstanding marketing, advertising and donations that championed the mission of Army Emergency Relief. AAFES contributions were instrumental in providing awareness of AER programs and raised millions of dollars to assist Soldiers and their Families.

Retired Lt. Gen. Raymond V. Mason, Army Emergency Relief director, and Gen. Joseph M. Martin, the 37th Vice Chief of Staff of the Army, presented the Jack Ritchie Distinguished Service Award to Tom Shull, Army & Air Force Exchange Service CEO at the Pentagon.





Photo by Sgt. 1st Class Joseph Moore, Office of the Army Chief of Staff

## **Board of Advisors**



**Gen. James McConville** 40th Army Chief of Staff



**Gen. Christopher Cavoli**U.S. Army Europe
and Africa



**Gen. Edward Daly** U.S. Army Material Command



**Gen. Charles Flynn** U.S. Army Pacific



**Gen. Paul Funk II** U.S. Army Training and Doctrine Command



**Gen. Michael Garrett** U.S. Army Forces Command



Gen. Paul LaCamera
United Nations Command,
Combined Forces
Command and
U.S. Forces Korea



Lt. Gen. Scott Dingle U.S. Army Medical Command and 45th Surgeon General of the U.S. Army



Lt. Gen. Scott Spellmon U.S. Army Corps of Engineers and Chief of Engineers



Maj. Gen. Michele Bredenkamp U.S. Army Intelligence and Security Command



Maj. Gen. Heidi Hoyle
Military Surface
Deployment
and Distribution
Command



Maj. Gen. Duane Miller U.S. Army Corrections Command and Provost Marshal General



Maj. Gen. Allan Pepin U.S. Army Military District of Washington and Joint Forces Headquareters National Capital Region



**Lt. Gen. Raymond V. Mason**Director
U.S. Army Retired



Sgt. Maj. of the Army Michael A. Grinston 16th Sergeant Major of the U.S. Army



Mr. Frank Finelli Chairman, Finance and Audit Committee



Lt. Gen. Steve Boutelle Chairman, IT Operations Committee U.S. Army Retired

## **Board of Managers**

#### **EXECUTIVE COMMITTEE**



**Gen. Joseph M. Martin** 37th Army Vice Chief of Staff



Lt. Gen. Douglas Gabram Commanding General U.S. Army Installation Management Command



**Lt. Gen. Gary Brito**Deputy Chief of Staff
for Personnel
U.S. Army



Lt. Gen. Maria Gervais
Deputy Commanding
General and Chief of Staff
U.S. Army Training and
Doctrine Command



**Lt. Gen. Donna W. Martin** Inspector General U.S. Army



Maj. Gen. Reginald Neal
Deputy Commanding
General
U.S. Army Pacific



**Lt. Gen. Richard Trefry** Emeritus Member U.S. Army Retired



Command Sgt. Maj. Alberto Delgado U.S. Army Materiel Command



Command Sgt. Maj. Jamila Shiggs Headquarters Battalion, Military District of Washington and Joint Base Meyer-Henderson Hall



Command Sgt. Maj. Todd Sims U.S. Army Forces Command



**Lt. Gen. Howard Bromberg**U.S. Army Retired



**Lt. Gen. Karen Dyson** U.S. Army Retired



Maj. Gen. Gina Farrisee Assistant Secretary for Human Resources and Administration Department of Veterans Affairs U.S. Army Retired



Brig. Gen. Eric Porter U.S. Army Forces Command G1 U.S. Army Retired



**Col. Gregory Gadson** U.S. Army Retired



**Mrs. Patricia Brown** Army Spouse



**Mrs. Alexandra Grinston**Army Spouse



Mrs. Maria McConville Army Spouse



Gen. John F. Campbell Chairman U.S. Army Retired

















## **History of AER Leadership**

#### PREVIOUS DIRECTORS

- 1. Lt. Gen. Robert F. Foley U.S. Army Retired 2005-2016
- 2. Lt. Gen. Nathanial R. Thompson Jr. 6. Maj. Gen. Walter K. Wilson U.S. Army Retired 1986-2005
- 3. Maj. Gen. James J. Ursano U.S. Army Retired 1976—1986
- 4. Maj. Gen. George A. Carver U.S. Army Retired 1966—1976

- 5. Mai. Gen. Edward F. Witsell U.S. Army Retired 1951-1966
- U.S. Army Retired 1944-1951
- 7. Maj. Gen. Irvin J. Phillipson U.S. Army Retired 1942 — 1944
- 8. Mai. Gen. William N. Haskell U.S. Army Retired 1942

## **PREVIOUS PRESIDENTS**

Gen. Dennis J. Reimer U.S. Army Retired 2009-2019

Gen. Edward C. Meyer U.S. Army Retired 1984-2009

**Gen. James H. Polk** U.S. Army Retired 1975—1984

Gen. G.H. Decker U.S. Army Retired 1963—1975

Gen. Wade H. Haislip U.S. Army Retired 1950 - 1963

**Hon. Tracy S. Voorhees** Undersecretary of War 1948 -- 1950

Hon. William H. Draper Jr. Undersecretary of War 1947-1948

Hon. Kenneth C. Royall Undersecretary of War 1945—1947

Hon. Robert P. Patterson Undersecretary of War 1942—1945

## **Medal of Honor Recipients**

"Do something everyday to better others and yourself. Don't just have values — live by them...
The Medal of Honor is a symbol that reflects anyone of us is capable of great things even though not always recognized, the acts themselves positively impact someone or something and betters the communities in which we live."

- Retired U.S. Army Master Sgt. Leroy Petry, Medal of Honor recipient, AER assistance recipient



Retired U.S. Army Master Sgt. Leroy Petry (left), Medal of Honor recipient and member of the Troops First Foundation, speaks with a Soldier assigned to the 2nd Cavalry Regiment on Jan. 16, 2020, in Vilseck, Germany. (U.S. Army photo by Sgt. Timothy Hamlin, 2nd Cavalry Regiment)

## AER salutes the four new Medal of Honor recipients named in 2021



Sgt. 1st Class Alwyn Cashe (posthumously awarded)



Sgt. 1st Class Christopher Celiz (posthumously awarded)



Master Sgt. Earl Plumlee



Retired Col. Ralph Puckett Jr.



#### Retired Gen. Colin L. Powell

Apr. 5, 1937-Oct. 18, 2021

"Leadership is solving problems. The day Soldiers stop bringing you their problems is the day you have stopped leading them."

Gen. Colin Powell was a Vietnam, Korean, and Gulf War veteran who rose to serve in the Department of Defense's highest military position under two presidents and then as the U.S. Secretary of State.

Powell was injured during both his tours to Vietnam, first by a booby trap and the second time in a helicopter crash. During the former, he received a Purple Heart and Bronze Star and during the latter, he received the Soldier's Medal after rescuing his comrades from the burning aircraft.

Powell became a household name during Operations Desert Shield and Desert Storm, a definitive figure in an era where the public had access to the front lines of war via live news broadcasts.

He retired from the Army in 1993 and continued a career of public service alongside his wife, Alma. Powell was a longtime donor to AER, ensuring generations of Soldiers benefitted well beyond his example of service to one's nation.

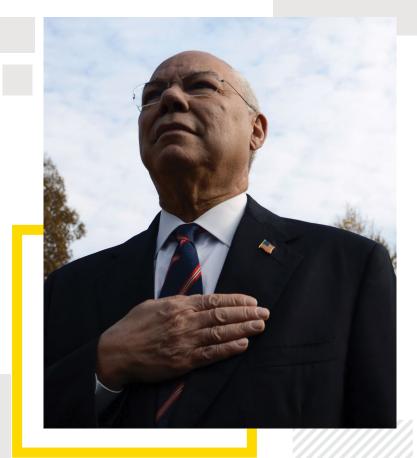


Photo by Lisa Ferdinando, Army News Service



Photo by Spc. Cody W. Torkelson

## Retired Gen. Raymond T. Odierno

Sept. 8, 1954-Oct. 8, 2021

Gen. Raymond T. Odierno passed away on Friday, Oct. 8, 2021, following a lifetime of service to his country. Even after his death, Odierno's legacy of a Soldiers' Soldier held true — his Family requested in lieu of flowers, donations be made in his honor to Army Emergency Relief.

A 1976 graduate of the United States Military Academy, Odierno's career began as a field artillery officer. He led Soldiers across the world, including deployments in support of Deserts Shield and Storm.

He later served as Assistant to the Chairman of the Joint Chiefs of Staff, acting as the primary military advisor to Secretary of State Colin Powell, and later, to Secretary of State Condoleezza Rice.

Between 2006 and 2010, Odierno deployed 39 months, first as Commander of Multi-National Corps-Iraq, followed by Multi-National Force-Iraq and United States Forces-Iraq. He was sworn in as the 38th Chief of Staff of the Army in September 2011.

Odierno and his high school sweetheart and wife of 45 years, Linda, were longtime members of the AER Board. We stand with Linda and the Odierno Family in ensuring the nation remembers and honors a great leader's contribution.

When you support AER you're giving directly to

## SOLDIERS, RETIRED SOLDIERS & THEIR FAMILIES



All donations to AER are tax deductible.

Army Emergency Relief is the official nonprofit of the U.S. Army and was incorporated on Feb. 5, 1942. 1.866.878.6378 communications@aerhq.org 2530 Crystal Drive, Suite 13161 Arlington, VA 22202





