

HQDA EXORD 012-23 THE ARMY EMERGENCY RELIEF (AER) ANNUAL

Originator: DA WASHINGTON DC

TOR: 12/19/2022 19:13:34

DTG: 191851Z Dec 22

Prec: Priority

DAC: General

ARLINGTON NATIONAL CEMETERY ARLINGTON VA, ARNG NGB COMOPS ARLINGTON VA, ARNG NGB COMOPS ARLINGTON VA, ARNG NGB J3 JOC WASHINGTON DC, ARNG NGB J3 JOC WASHINGTON DC, ARNGRC ARLINGTON VA, ARNGRC ARLINGTON VA, ARNGRC WATCH ARLINGTON VA, ARNGRC WATCH ARLINGTON VA, CDR 5 ARMY NORTH AOC FT SAM HOUSTON TX, CDR 5 ARMY NORTH AOC FT SAM HOUSTON TX, CDR ARMY FUTURES COMMAND AUSTIN TX, CDR ARMY FUTURES COMMAND AUSTIN TX, CDR ATEC ABERDEEN PROVING GROUND MD, CDR FORSCOM DCS G3 CENTRAL TASKING DIV FT BRAGG NC, CDR FORSCOM DCS G3 CENTRAL TASKING DIV FT BRAGG NC, CDR FORSCOM DCS G3 CURRENT OPS FT BRAGG NC, CDR FORSCOM DCS G3 CURRENT OPS FT BRAGG NC, CDR FORSCOM DCS G3 WATCH OFFICER FT BRAGG NC, CDR FORSCOM DCS G3 WATCH OFFICER FT BRAGG NC, CDR MDW J3 FT MCNAIR DC, CDR MDW J3 FT MCNAIR DC, CDR MDW JFHQ-NCR FT MCNAIR DC, CDR MDW JFHQ-NCR FT MCNAIR DC, CDR NETCOM 9THSC FT HUACHUCA AZ, CDR TRADOC CG FT EUSTIS VA, CDR TRADOC CG FT EUSTIS VA, CDR TRADOC DCS G-3-5-7 OPNS CTR FT EUSTIS VA, CDR USAR NORTH FT SAM HOUSTON TX, CDR USARCENT SHAW AFB SC, CDR USAREUR-AF WIESBADEN GE, CDR USASOC COMMAND CENTER FT BRAGG NC, CDR USASOC FT BRAGG NC, CDR USASOC MESSAGE CENTER FT BRAGG NC, CDR3RD ARMY USARCENT WATCH OFFICER SHAW AFB SC, CDRAMC REDSTONE ARSENAL AL, CDRAMC REDSTONE ARSENAL AL, CDRFORSCOM FT BRAGG NC, CDRHRC G3 DCSOPS FT KNOX KY, CDRHRC G3 DCSOPS FT KNOX KY, CDRINSCOM FT BELVOIR VA, CDRINSCOM FT BELVOIR VA, CDRINSCOMIOC FT BELVOIR VA, CDRINSCOMIOC FT BELVOIR VA, CDRMDW WASHINGTON DC, CDRMDW WASHINGTON DC, CDRUSACE WASHINGTON DC, CDRUSACE

To: WASHINGTON DC, CDRUSACIDC FT BELVOIR VA, CDRUSACIDC FT BELVOIR VA, CDRUSACYBER FT BELVOIR VA, CDRUSACYBER G3 FT BELVOIR VA, CDRUSACYBER G33 FT BELVOIR VA, CDRUSAEIGHT G3 CUOPS SEOUL KOR, CDRUSAEIGHT SEOUL KOR, CDRUSAMEDCOM FT SAM HOUSTON TX, CDRUSARC G33 READ FT BRAGG NC, CDRUSARC G33 READ FT BRAGG NC, CDRUSARCYBER WATCH OFFICER FT BELVOIR VA, CDRUSARPAC CG FT SHAFTER HI, CDRUSARPAC FT SHAFTER HI, COMDT USAWC CARLISLE BARRACKS PA, COMDT USAWC CARLISLE BARRACKS PA, HQ IMCOM FT SAM HOUSTON TX, HQ IMCOM FT SAM HOUSTON TX, HQ INSCOM IOC FT BELVOIR VA, HQ SDDC CMD GROUP SCOTT AFB IL, HQ SDDC CMD GROUP SCOTT AFB IL, HQ SDDC OPS MSG CNTR SCOTT AFB IL, HQ SDDC OPS MSG CNTR SCOTT AFB IL, HQ USARSO FT SAM HOUSTON TX, HQ USARSO FT SAM HOUSTON TX, HQ USARSO G3 FT SAM HOUSTON TX, HQ USARSO G3 FT SAM HOUSTON TX, HQDA ARMY STAFF WASHINGTON DC, HQDA CSA WASHINGTON DC, HQDA EXEC OFFICE WASHINGTON DC, HQDA IMCOM OPS DIV WASHINGTON DC, HQDA SEC ARMY WASHINGTON DC, HQDA SECRETARIAT WASHINGTON DC, HQDA SURG GEN WASHINGTON DC, MEDCOM HQ EOC FT SAM HOUSTON TX, NETCOM G3 CURRENT OPS FT HUACHUCA AZ, NETCOM G3 CURRENT OPS FT HUACHUCA AZ, NGB WASHINGTON DC, SMDC ARSTRAT CG ARLINGTON VA, SMDC ARSTRAT CG ARLINGTON VA, SMDC ARSTRAT G3 ARLINGTON VA, SUPERINTENDENT USMA WEST POINT NY, SURGEON GEN FALLS CHURCH VA, USAR AROC FT BRAGG NC, USAR AROC FT BRAGG NC, USAR CMD GRP FT BRAGG NC, USAR CMD GRP FT BRAGG NC, USAR DCS G33 OPERATIONS FT BRAGG NC, USAR DCS G33 OPERATIONS FT BRAGG NC, USARCENT G3 FWD, USARPAC COMMAND CENTER FT SHAFTER HI

CC: HQDA AOC DAMO ODO OPS AND CONT PLANS WASHINGTON DC, HQDA AOC G3 DAMO CAT OPSWATCH WASHINGTON DC, HQDA AOC G3 DAMO OD DIR OPS READ AND MOB WASHINGTON DC

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ZNR UUUUU ZUI RUEWMCE2378 3531911

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FM DA WASHINGTON DC

TO RUJAAAA/ARLINGTON NATIONAL CEMETERY ARLINGTON VA

RUJAAAA/ARNG NGB COMOPS ARLINGTON VA

RUIAAAA/ARNG NGB COMOPS ARLINGTON VA

RUJAAAA/ARNG NGB J3 JOC WASHINGTON DC

RUIAAAA/ARNG NGB J3 JOC WASHINGTON DC

RUJAAAA/ARNGRC ARLINGTON VA

RUIAAAA/ARNGRC ARLINGTON VA

RUJAAAA/ARNGRC WATCH ARLINGTON VA

RUIAAAA/ARNGRC WATCH ARLINGTON VA

RUJAAAA/CDR 5 ARMY NORTH AOC FT SAM HOUSTON TX

RUIAAAA/CDR 5 ARMY NORTH AOC FT SAM HOUSTON TX

RUJAAAA/CDR ARMY FUTURES COMMAND AUSTIN TX

RUIAAAA/CDR ARMY FUTURES COMMAND AUSTIN TX

RUJAAAA/CDR ATEC ABERDEEN PROVING GROUND MD

RUJAAAA/CDR FORSCOM DCS G3 CENTRAL TASKING DIV FT BRAGG NC

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PAGE 2 OF 7

RUIAAAA/CDR FORSCOM DCS G3 CENTRAL TASKING DIV FT BRAGG NC
RUJAAAA/CDR FORSCOM DCS G3 CURRENT OPS FT BRAGG NC
RUIAAAA/CDR FORSCOM DCS G3 CURRENT OPS FT BRAGG NC
RUJAAAA/CDR FORSCOM DCS G3 WATCH OFFICER FT BRAGG NC
RUIAAAA/CDR FORSCOM DCS G3 WATCH OFFICER FT BRAGG NC
RUJAAAA/CDR MDW J3 FT MCNAIR DC
RUIAAAA/CDR MDW J3 FT MCNAIR DC
RUJAAAA/CDR MDW JFHQ-NCR FT MCNAIR DC
RUIAAAA/CDR MDW JFHQ-NCR FT MCNAIR DC
RUJAAAA/CDR NETCOM 9THSC FT HUACHUCA AZ
RUJAAAA/CDR TRADOC CG FT EUSTIS VA
RUIAAAA/CDR TRADOC CG FT EUSTIS VA
RUJAAAA/CDR TRADOC DCS G-3-5-7 OPNS CTR FT EUSTIS VA
RUJAAAA/CDR USAR NORTH FT SAM HOUSTON TX
RUJAAAA/CDR USARCENT SHAW AFB SC
RUIAAAA/CDR USAREUR-AF WIESBADEN GE
RUIAAAA/CDR USASOC COMMAND CENTER FT BRAGG NC
RUIAAAA/CDR USASOC FT BRAGG NC
RUIAAAA/CDR USASOC MESSAGE CENTER FT BRAGG NC
RUIAAAA/CDR3RD ARMY USARCENT WATCH OFFICER SHAW AFB SC
RUJAAAA/CDRAMC REDSTONE ARSENAL AL
RUIAAAA/CDRAMC REDSTONE ARSENAL AL
RUIAAAA/CDRFORSCOM FT BRAGG NC
RUJAAAA/CDRHRC G3 DCSOPS FT KNOX KY
RUIAAAA/CDRHRC G3 DCSOPS FT KNOX KY
RUIAAAA/CDRINSCOM FT BELVOIR VA
RUEPINM/CDRINSCOM FT BELVOIR VA
RUIAAAA/CDRINSCOMIOC FT BELVOIR VA
RUEPINF/CDRINSCOMIOC FT BELVOIR VA
RUJAAAA/CDRMDW WASHINGTON DC
RUIAAAA/CDRMDW WASHINGTON DC
RUJAAAA/CDRUSACE WASHINGTON DC
RUIAAAA/CDRUSACE WASHINGTON DC
RUJAAAA/CDRUSACIDC FT BELVOIR VA
RUIAAAA/CDRUSACIDC FT BELVOIR VA
RUJAAAA/CDRUSACYBER FT BELVOIR VA
RUJAAAA/CDRUSACYBER G3 FT BELVOIR VA
RUIAAAA/CDRUSACYBER G33 FT BELVOIR VA
RUIAAAA/CDRUSAEIGHT G3 CUOPS SEOUL KOR
RUJAAAA/CDRUSAEIGHT SEOUL KOR
RUIAAAA/CDRUSAMEDCOM FT SAM HOUSTON TX
RUJAAAA/CDRUSARC G33 READ FT BRAGG NC
RUIAAAA/CDRUSARC G33 READ FT BRAGG NC
RUIAAAA/CDRUSARCYBER WATCH OFFICER FT BELVOIR VA
RUIAAAA/CDRUSARPAC CG FT SHAFTER HI
RUIAAAA/CDRUSARPAC FT SHAFTER HI
RUJAAAA/COMDT USAWC CARLISLE BARRACKS PA
RUIAAAA/COMDT USAWC CARLISLE BARRACKS PA
RUJAAAA/HQ IMCOM FT SAM HOUSTON TX
RUIAAAA/HQ IMCOM FT SAM HOUSTON TX
RUIAAAA/HQ INSCOM IOC FT BELVOIR VA
RUJAAAA/HQ SDDC CMD GROUP SCOTT AFB IL
RUIAAAA/HQ SDDC CMD GROUP SCOTT AFB IL
RUJAAAA/HQ SDDC OPS MSG CNTR SCOTT AFB IL
RUIAAAA/HQ SDDC OPS MSG CNTR SCOTT AFB IL
RUJAAAA/HQ USARSO FT SAM HOUSTON TX
RUIAAAA/HQ USARSO FT SAM HOUSTON TX
RUJAAAA/HQ USARSO G3 FT SAM HOUSTON TX
RUIAAAA/HQ USARSO G3 FT SAM HOUSTON TX
RUEADWD/HQDA ARMY STAFF WASHINGTON DC
RUEADWD/HQDA CSA WASHINGTON DC
RUEADWD/HQDA EXEC OFFICE WASHINGTON DC

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RUEADWD/HQDA IMCOM OPS DIV WASHINGTON DC
RUEADWD/HQDA SEC ARMY WASHINGTON DC
RUEADWD/HQDA SECRETARIAT WASHINGTON DC
RUEADWD/HQDA SURG GEN WASHINGTON DC
RUJAAAA/MEDCOM HQ EOC FT SAM HOUSTON TX
RUJAAAA/NETCOM G3 CURRENT OPS FT HUACHUCA AZ
RUIAAAA/NETCOM G3 CURRENT OPS FT HUACHUCA AZ
RUJAAAA/NGB WASHINGTON DC
RUJAAAA/SMDC ARSTRAT CG ARLINGTON VA
RUIAAAA/SMDC ARSTRAT CG ARLINGTON VA
RUJAAAA/SMDC ARSTRAT G3 ARLINGTON VA
RUJAAAA/SUPERINTENDENT USMA WEST POINT NY
RUEAUSA/SURGEON GEN FALLS CHURCH VA
RUJAAAA/USAR AROC FT BRAGG NC
RUIAAAA/USAR AROC FT BRAGG NC
RUJAAAA/USAR CMD GRP FT BRAGG NC
RUIAAAA/USAR CMD GRP FT BRAGG NC
RUJAAAA/USAR DCS G33 OPERATIONS FT BRAGG NC
RUIAAAA/USAR DCS G33 OPERATIONS FT BRAGG NC
RUIAAAA/USARCENT G3 FWD
RUIAAAA/USARPAC COMMAND CENTER FT SHAFTER HI
INFO RUIAAAA/HQDA AOC DAMO ODO OPS AND CONT PLANS WASHINGTON DC
RUIAAAA/HQDA AOC G3 DAMO CAT OPSWATCH WASHINGTON DC
RUIAAAA/HQDA AOC G3 DAMO OD DIR OPS READ AND MOB WASHINGTON DC
BT

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SUBJ/HQDA EXORD 012-23 THE ARMY EMERGENCY RELIEF (AER) ANNUAL CAMPAIGN

CUI//

CONTROLLED BY: HQDA DCS, G-9

CONTROLLED BY: DAIN-SF

CUI CATEGORY: OPSEC

LIMITED DISSEMINATION CONTROL: FEDCON

POC: MR. ROBERT BUSH 571-256-8691

SUBJECT: (U) HQDA EXORD 012-23 THE ARMY EMERGENCY RELIEF (AER) ANNUAL CAMPAIGN//

(U) REFERENCES.

REF//A/ (U) AR 930-4, ARMY EMERGENCY RELIEF, DATED 05 MAY 2019//

REF//B/ (U) AR 600-20, ARMY COMMAND POLICY, DATED 24 JULY 2020//

REF// C/ (U) AR 1-10, FUNDRAISING WITHIN THE DEPARTMENT OF THE ARMY, DATED 19 OCT 2022//

REF//D/ (U) AR 1-201, ARMY INSPECTION POLICY, DATED 25 FEBRUARY 2015//

1. (U) SITUATION.

1.A. (U) THE ARMY EMERGENCY RELIEF (AER) FUNDRAISING CAMPAIGN IS EXECUTED FROM 01 MARCH - 15 MAY EACH YEAR. BOTH AR 930-4, ARMY EMERGENCY RELIEF, AND AR 600-29, FUNDRAISING WITHIN THE ARMY, PROVIDE COMMANDERS GUIDANCE TO EFFECTIVELY EXECUTE THE CAMPAIGN. OVER THE LAST DECADE, ACTIVE DUTY PARTICIPATION IN THE ANNUAL CAMPAIGN FELL FROM APPROXIMATELY 25% PARTICIPATION IN 2010, TO 6% IN 2022. ACTIVE DUTY DONATIONS HAVE DECREASED AS WELL, FROM A HIGHPOINT OF \$6.5 MILLION IN 2010 TO \$1.8 MILLION IN 2022. THE AER FUNDRAISING CAMPAIGN

IS THE MISSION OF EVERY COMMANDER AT EVERY LEVEL THROUGHOUT THE ARMY.

1.B. (U) THIS EXORD APPLIES TO COMMANDERS OF ARMY COMMANDS (ACOM), ARMY SERVICE COMPONENT COMMANDS (ASCC), AND DIRECT REPORTING UNIT

(DRU) AND SENIOR LEADERS OF NON-ACOM, ASCC OR DRU ORGANIZATIONS SUCH AS PROGRAM EVALUATION OFFICE (PEO), CENTER OF EXCELLENCE (COE), AND ARMY AUDIT AGENCY (AAA), OR DISTRICTS.

2. (U) MISSION. EFFECTIVE IMMEDIATELY, COMMANDERS OF ACOM, ASCC, AND DRU AND SENIOR LEADERS OF NON-ACOM, ASCC OR DRU ORGANIZATIONS WILL CONDUCT THE 2023 ARMY EMERGENCY RELIEF FUNDRAISING CAMPAIGN FROM 01 MARCH 2023 - 15 MAY 2023 TO INCREASE AWARENESS AND PARTICIPATION OF THE ACTIVE DUTY FORCE.

3. (U) EXECUTION.

3.A. (U) INTENT.

3.A.1. (U) THE INTENT OF THE CAMPAIGN IS TO ENSURE EVERY SOLDIER IS MADE FULLY AWARE OF THE AER ASSISTANCE AVAILABLE TO THEM AND OFFERED AN OPPORTUNITY TO PARTICIPATE WITH A DONATION.

3.A.2. (U) PURPOSE. TO INCREASE ACTIVE DUTY PARTICIPATION IN THE AER ANNUAL CAMPAIGN.

3.A.3. (U) KEY TASKS.

3.A.3.A. (U) ASSIGN A CAMPAIGN COORDINATION SUPPORT TEAM IDENTIFIED BY NAME AND EMAIL ADDRESS TO THE INSTALLATION AER OFFICER OR ASSISTANT AER OFFICER TO SUPPORT THE ANNUAL CAMPAIGN.

3.A.3.B. (U) EXECUTE AND PROCESS THE RESULTS.

3.A.4. (U) ENDSTATE. 100% OF ACTIVE DUTY SOLDIERS ARE INFORMED ABOUT AER PROGRAMS AND REVERSE THE DOWNWARD TREND OF ACTIVE DUTY PARTICIPATION THROUGH INCREASED COMMUNICATION AND AN INFORMATION CAMPAIGN PLAN WITH SUCCESS BEING MEASURED BY AN EVENTUAL RETURN TO 25% ACTIVE DUTY PARTICIPATION RATE IN THE CAMPAIGN (AVG PARTICIPATION FROM 2006-2012).

3.B. (U) CONCEPT OF OPERATION. NOT USED.

3.C. (U) TASKS TO ARMY STAFF, SUBORDINATE UNITS AND REQUESTS FOR SUPPORT.

3.C.1. (U) HQDA DEPUTY CHIEF OF STAFF (DCS), G-9.

3.C.1.A. (U) UNDER THE POLICY OVERSIGHT OF THE ASSISTANT SECRETARY OF THE ARMY FOR MANPOWER AND RESERVE AFFAIRS (ASA(M&RA)), SERVE AS LIAISON BETWEEN AER HQ AND HQDA SENIOR LEADERS ON THE AER PROGRAM.

3.C.1.B. (U) RECEIVE PROGRAM REPORTS PROVIDED AT SAME FREQUENCY AS PROVIDED BY AER HQ THROUGHOUT THE AER CAMPAIGN (01 MARCH 2023 - 15 MAY 2023).

3.C.2. (U) COMMANDER, U.S. ARMY MATERIEL COMMAND (AMC).

3.C.2.A. (U) ENSURE COMMANDER, U.S. ARMY INSTALLATION MANAGEMENT

COMMAND (IMCOM) ACTS AS THE AER PROGRAM INTEGRATOR.

3.C.3. (U) COMMANDERS, ACOM, ASCC, AND DRU AND SENIOR LEADERS OF NON-ACOM, ASCC OR DRU ORGANIZATIONS.

3.C.3.A. (U) SUPPORT THE ANNUAL AER CAMPAIGN IAW AR 930-4, ARMY EMERGENCY RELIEF, DATED 05 MAY 2019; AR 600-20, ARMY COMMAND POLICY, DATED 24 JULY 2020; AR 1-10, FUNDRAISING WITHIN THE DEPARTMENT OF THE ARMY, DATED 07 JUNE 2010; AR 1-201, ARMY INSPECTION POLICY, DATED 25 FEBRUARY 2015.

3.C.3.B. (U) ISSUE AN OPORD, APPOINTING AN INSTALLATION CAMPAIGN COORDINATION SUPPORT TEAM COMPRISED OF A FIELD-GRADE OFFICER AND A SENIOR NONCOMMISSIONED OFFICER TO CONDUCT/COORDINATE THE CAMPAIGN DIRECTLY WITH THE ARMY COMMUNITY SERVICE STAFF AND THE AER OFFICER. PROVIDE THE NAMES, RANK, UNIT AND EMAILS OF APPOINTED SUPPORT TEAM MEMBERS TO THE INSTALLATION AER OFFICER OR ASSISTANT AER OFFICER NLT 01 JANUARY 2023. THE AER OFFICER WILL INPUT THE NAMES AND EMAILS INTO THE AER ENTERPRISE BUSINESS MANAGEMENT SYSTEM (ARMS). AER HQ WILL PROVIDE A CONSOLIDATED LIST TO HQDA DCS, G-9.

3.C.3.C. (U) THE APPOINTMENT IS AN ADDITIONAL DUTY FOR THE FULL DURATION OF THE AER CAMPAIGN (JAN-JUN, PRE, AND POST) EACH YEAR. THE ADDITIONAL DUTIES ARE ASSIGNED AS THE SOLDIER'S COMMANDER DEEMS APPROPRIATE.

3.C.3.D. (U) PLAN AND EXECUTE CAMPAIGN KICK-OFF AND CLOSE-OUT EVENTS DURING THE ANNUAL CAMPAIGN (01 MARCH 2023 - 15 MAY 2023).

3.C.3.E. (U) REQUEST CAMPAIGN SUPPORT FROM AER HQ WHERE AER OFFICERS ARE NOT ASSIGNED.

3.C.3.F. (U) MONITOR PARTICIPATION PROGRESS WITHIN THEIR AREAS OF RESPONSIBILITY DURING THE CAMPAIGN PERIOD (01 MARCH 2023 - 15 MAY 2023), WITH REPORTS PROVIDED BY AER HQ.

3.C.3.G. (U) SUPPORT AER HQ CAMPAIGN AWARDS AT THE END OF THE ANNUAL CAMPAIGN.

3.C.3.H. (U) APPOINT AN AER UNIT CAMPAIGN REPRESENTATIVE (1 PER COMPANY, BATTERY, AND TROOP) IN THE RANK OF STAFF SERGEANT OR ABOVE TO WORK WITH THE INSTALLATION CAMPAIGN COORDINATION TEAM. APPOINTMENT WILL LAST FOR THE FULL DURATION OF THE CAMPAIGN (JAN-JUN, PRE, AND POST) EACH YEAR. THE ADDITIONAL DUTIES ARE ASSIGNED AS THE SOLDIER'S COMMANDER DEEMS APPROPRIATE.

3.D. (U) COORDINATING INSTRUCTIONS.

3.D.1. (U) DIRECT LIAISON AUTHORITY (DIRLAUTH) TO AMC AS THE AER PROGRAM INTEGRATOR AND AER HQ IS AUTHORIZED FOR ALL ORGANIZATIONS.

4. (U) SUSTAINMENT. TO BE PUBLISHED (TBP).

5. (U) COMMAND AND SIGNAL.

5.A. (U) COMMAND.

5.A.1. (U) FORSCOM, TRADOC, AMC, AFC, USAREUR-AF, AND USARPAC ARE SUPPORTING COMMANDS.

5.A.2. (U) OCPA IN COORDINATION WITH INSTALLATION PAO WILL SUPPORT AER CAMPAIGN COMMUNICATIONS AND MARKETING EFFORTS BY SHARING AER HQ PROVIDED CONTENT AND NEWS ARTICLES.

5.A.3. (U) OCPA, OCLL, OTJAG, OCCH, AND HQDA DCS, G-1 ARE SUPPORTING STAFF ELEMENTS.

5.B. (U) SIGNAL.

5.B.1. (U) THE POC FOR THIS EXORD IS HQDA DCS, G-9, DAIN-SF, MR. ROB BUSH, COMM: 571-256-8691, 540-834-3479, DSN: 332-8691, EMAIL: ROBERT.E.BUSH.CIV@ARMY.MIL.

5.B.2. (U) IMCOM HQ, G-9 POC: MS GALE JOHNSON, COMM: 210-466-1191, 210-385-7499 EMAIL: PANESHA.G.JOHNSON.CIV@ARMY.MIL.

6. (U) THE EXPIRATION DATE OF THIS MESSAGE IS 31 DECEMBER 2023, UNLESS FORMALLY RESCINDED OR SUPERSEDED.

OFFICIAL:

KEVIN VEREEN,
LIEUTENANT GENERAL, GS
DEPUTY CHIEF OF STAFF, G-9

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ARLINGTON NATIONAL CEMETERY COMMANDANT, U.S. ARMY WAR COLLEGE DIRECTOR, U.S. ARMY CIVILIAN HUMAN RESOURCES AGENCY
CF:
DIRECTOR OF BUSINESS TRANSFORMATION COMMANDER, EIGHTH ARMY

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PAGE 7 OF 7

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