2018 ANNUAL REPORT

U.S. Army photo by 1st Lt. Ryan DeBooy
OUR MISSION

AER IS PART OF THE ARMY

ARMY REGULATION 930-4 | Section II, 1-11

a. Although AER is a privately-operated nonprofit corporation, it is effectively the U.S. Army’s own emergency financial assistance organization.

ARMY REGULATION 930-4 | Section III, 1-18

a. Army Emergency Relief was incorporated on 5 February 1942 to collect and hold funds to relieve distress of members of the Army and their dependents.

b. Army Emergency Relief provides emergency financial assistance to Soldiers (active and retired) and their Families in times of distress.

c. Army Emergency Relief exists solely for helping the Army take care of its own.

CHALLENGE

A significant percentage of Soldiers use non-bank borrowing methods, including predatory lenders, for unexpected costs.

The high-interest rates and fees charged by non-bank lenders, many times in excess of 300%, create undue financial distress and negatively impact individual Soldier readiness.

SOLUTION

ZERO INTEREST LOANS & GRANTS

Army Emergency Relief provides zero-interest loans and grants to Soldiers, retired Soldiers and their Families.

U.S. ARMY NATIONAL GUARD & ARMY RESERVE

AER also provides assistance to those who have been federally activated for more than 30 days. Requirements may be waived during times of natural disaster.
To meet the challenges of the future, the Army is undergoing significant changes to modernize how we train, equip, and organize our force.

Through these changes, the Army will continue to take care of its people and live the Army Values to sustain long-term success. To do this, we need to ensure our Soldiers maintain the highest state of readiness and remain laser-focused on the Army mission.

Army Emergency Relief plays a central role in helping us preserve this readiness by providing vital assistance to our Soldiers and their families. The Army continues to count on AER to assist our service members in meeting their unexpected needs. AER’s support allows our Soldiers to remain focused on the mission and prepared to deploy, fight, and win our Nation’s wars.

Thank you for your continued support.

Army Strong!

Ryan D. McCarthy
Acting Secretary of the Army
YEAR IN REVIEW

40,413
Soldiers & Families received assistance

89 CENTS
Of every dollar donated was spent on assistance for Soldiers and their Families

$67.2 MILLION
Assistance provided as Zero Interest Loans, Grants, Educational Scholarships

STRATEGIC PLAN TRACKING

Year 2 of 5 | The Strategic Plan was approved by the Board of Managers in November 2017.

Priority 1
Provide maximum assistance to meet all valid needs of the 21st century Soldier.

- New assistance for special needs medical equipment, child car seats, and passport and immigration fees for foreign born spouses
- Established a natural disaster rapid response program to provide financial assistance for preparation, evacuation, and recovery efforts

Priority 2
Diversify and increase revenue to ensure future sustainability.

- Increased digital media footprint by 120%, reaching more Soldiers and Spouses online than ever before
- Expanded AAFES Give & Get Back campaign to increase AER awareness and raised over $190,000

Priority 4
Operate at efficient and effective levels.

- 89 cents of every dollar donated in 2018 went towards assistance programs, extending AER’s operational efficiency and receiving Charity Navigator’s highest rating for the fifth year in a row
- Balanced investment portfolio to grow with a strong economy and safeguard against market downturns
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One of the primary responsibilities of the AER Board of Managers is to ensure the long-term viability of Army Emergency Relief. Our five-year strategic plan serves as a road map as we work collectively to accomplish our mission to fully meet the valid financial needs of our Soldiers and their Families. I want to highlight significant progress in three high priority areas: information security, fiscal strategy, and strategic communication.

In 2018, we continued our partnership with Army Cyber Command to keep our data secure. While the AER team focuses on delivering maximum assistance to Soldiers and Families, our cyber monitoring systems keep a watchful eye over our network and data.

Our fiscal strategy is critical for long-term viability. With careful observation of the market and outstanding support from our professional financial advisors, we’ve adjusted our investment strategy to fully benefit from economic growth while better protecting against market volatility.

Significant progress in information security and fiscal strategy is not enough. We have also made great strides in strategic communication, enhancing our participation in all areas of social media and increasing our involvement in high impact events. Our long-term vision is designed to provide maximum impact so 100% of the Army Team is aware of AER’s capabilities and benefits. We’re using the latest technology to reach all members of the Army Team and reinforcing our communication campaign with comprehensive data.

We have made great progress towards the goals laid out in our five-year strategic plan, however our work is not nearly complete. With maximum current effort and a view to the future, we expect even greater progress toward our ultimate goal: helping build financial resiliency and combat readiness within the Army Team!

Dennis J. Reimer
General, U.S. Army, Retired
Chairman, Board of Managers
The world is an increasingly complex place, and staying relevant is the defining challenge of our time. The AER team is always seeking new ways to engage with Soldiers of the 21st century, secure our long-term viability, and continue improving our support to the Total Army Team.

Building on the momentum of 2017, we visited dozens of Army installations, meeting with thousands of Soldiers and Family members. They shared their personal experiences, and what we learned from them helped us enhance our programs, so AER can more effectively respond to the evolving needs of our Army. I am proud to report that AER made significant progress on several fronts: we expanded assistance so that more requests will be met with grants; we added categories of assistance to strengthen Army Families, such as special needs medical equipment; and we eliminated the application deadline for the Spouse scholarship program, tripling the number of applicants.

This generation of Soldiers grew up with cutting-edge technology -- they receive information faster and from more sources than ever before. AER is leveraging this technology and modernizing to remain relevant. We analyzed the data and embraced the results; most of our audience engages with us digitally -- in fact, nearly 90% use a mobile device to do so. Therefore, we will deepen our efforts to meet our Soldiers and Families in the ‘digital world’ while also maintaining traditional time-tested forms of communication.

We certainly live in dynamic times. The work ahead of us is challenging; however, so too is the life of a Soldier. The AER Team is fully committed to our ‘Legacy of Caring’ and we will continue to provide our Soldiers and their Families a ‘hand-up’ when they need it most.

Ray Mason
Lieutenant General, U.S. Army, Retired
Director, Army Emergency Relief
Letter from
CHIEF OF STAFF OF THE ARMY

Responsible and efficient use of our resources keeps the United States Army and our Soldiers ready at all times to defend our Nation at home. The American people rely on us to deploy our resources with transparency, and we rely on our Soldiers to manage their resources responsibly.

When unexpected individual and family financial challenges occur, we must address them rapidly and efficiently to ensure continued Soldier readiness. Therefore, the Army relies on Army Emergency Relief to help alleviate Soldier and Family financial distress, thereby strengthening Army readiness.

Mark A. Milley
General, U.S. Army
Chief of Staff of the Army
I have the distinct honor of traveling around our great Army and meeting with the finest men and women in America – Soldiers who represent the best our Nation has to offer; men and women who honor their commitment to each other and serve their country with dignity every single day.

Our Soldiers are servant leaders who believe in selfless service and taking care of each other. Soldiers always aspire to do the right thing – both personally and professionally. They embody the Army values in everything they do.

Through Army Emergency Relief (AER), Soldiers have the opportunity to show compassion and selflessness in helping others. No one on the Army team should have to face financial hardship alone, and AER is a loyal partner in assisting Soldiers and their Families in overcoming those challenges.

We support AER now and into the future. Army Strong!

Daniel A. Dailey
Sergeant Major of the Army
Stories of Assistance

**OVERVIEW**

$67.2 million in assistance provided

- Basic Living Expenses: $28,155,904
- Personal Transportation: $18,097,223
- Educational Scholarships: $8,500,000
- Urgent Travel: $7,155,344
- Funeral Expenses: $2,130,252
- Other: $1,500,159
  (Exceptions to policy, etc.)
- Medical & Dental: $901,606
- PCS: $719,666
  (Permanent Change of Station)

$10 million+ in assistance

Over 7,900 Soldiers received rapid response assistance from their Company Commander and First Sergeant, with over $10 million delivered through the Quick Assist Program (QAP).
In July 1970, as a newlywed assigned to Germany, AER loaned me enough money to get set up in an apartment. Always trust AER.

SGM (R) William Rawls

The most common assistance requests are for rent, first & last month deposit, home repair, and appliance repair, all microcategories within Basic Living Expense.

<table>
<thead>
<tr>
<th>Basic Living Expenses</th>
<th>Requests</th>
<th>$ Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>Appliance Repair/Purchase</td>
<td>476</td>
<td>$257,362</td>
</tr>
<tr>
<td>Clothing</td>
<td>164</td>
<td>$64,896</td>
</tr>
<tr>
<td>Food</td>
<td>10,343</td>
<td>$2,555,214</td>
</tr>
<tr>
<td>Housing</td>
<td>16,868</td>
<td>$19,754,722</td>
</tr>
<tr>
<td>Minor Home Repairs</td>
<td>638</td>
<td>$1,610,717</td>
</tr>
<tr>
<td>Utilities</td>
<td>15,956</td>
<td>$3,912,993</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>44,445</td>
<td><strong>$28,155,904</strong></td>
</tr>
</tbody>
</table>
Stories of Assistance

URGENT TRAVEL

“AER was there for me in 1989 when my mother passed away and I needed help to fly from Korea to Ohio. AER covered my complete cost.

1SG (R) Todd E. Ware

10,208 requests
$7.1 million in assistance

<table>
<thead>
<tr>
<th>Travel</th>
<th>Requests</th>
<th>$ Provided</th>
</tr>
</thead>
<tbody>
<tr>
<td>Emergency Travel</td>
<td>7,741</td>
<td>$5,376,191</td>
</tr>
<tr>
<td>Unplanned Necessary Travel</td>
<td>2,337</td>
<td>$1,722,482</td>
</tr>
<tr>
<td>Authorized Travel Companion</td>
<td>79</td>
<td>$32,785</td>
</tr>
<tr>
<td>Safe Travel for Families</td>
<td>33</td>
<td>$15,035</td>
</tr>
<tr>
<td>Welcome Home</td>
<td>18</td>
<td>$7,851</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>10,208</strong></td>
<td><strong>$7,155,344</strong></td>
</tr>
</tbody>
</table>
I can honestly say that if it wasn’t for your scholarship, I would not have the opportunity to start class! Your scholarship was posted to the college a week before class started. The $1,700 was enough to cover four classes and books, with about $5 to spare. I am very appreciative and forever grateful to AER, and the scholarship fund!

Gilbert Charles Wilkerson II

4,172 students received $8.5 million in scholarships

**TOP 5 SCHOOLS ATTENDED**

<table>
<thead>
<tr>
<th>Category</th>
<th>School</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Spouses</td>
<td>University of Maryland University College</td>
<td>110</td>
</tr>
<tr>
<td></td>
<td>Liberty University</td>
<td>50</td>
</tr>
<tr>
<td></td>
<td>Southern New Hampshire University</td>
<td>32</td>
</tr>
<tr>
<td></td>
<td>Central Texas College - Killeen</td>
<td>31</td>
</tr>
<tr>
<td>Children</td>
<td>Georgia Southern U. - Armstrong</td>
<td>62</td>
</tr>
<tr>
<td></td>
<td>Austin Peay State University</td>
<td>61</td>
</tr>
<tr>
<td></td>
<td>University of Texas at San Antonio</td>
<td>39</td>
</tr>
<tr>
<td></td>
<td>Texas A&amp;M U. - College Station</td>
<td>38</td>
</tr>
<tr>
<td></td>
<td>Kennesaw State University</td>
<td>38</td>
</tr>
</tbody>
</table>

**TOP 5 INSTALLATIONS**

<table>
<thead>
<tr>
<th>Installation</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>FT Bragg, North Carolina</td>
<td>$818,300</td>
</tr>
<tr>
<td>FT Hood, Texas</td>
<td>$571,840</td>
</tr>
<tr>
<td>FT Benning, Georgia</td>
<td>$514,655</td>
</tr>
<tr>
<td>FT Campbell, Kentucky</td>
<td>$457,781</td>
</tr>
<tr>
<td>FT Stewart, Georgia</td>
<td>$328,650</td>
</tr>
</tbody>
</table>
Stories of Assistance
PERSONAL TRANSPORTATION

“"I was a student in ANCOC and one of our fellow students, with a wife and 3 children, needed money for auto repairs. AER met his need with a grant, no hassle, no run around. Just honest support. Thanks AER, you have my support for life.

SFC (R) Warren H. Bowen

26,835 requests
$18.1 million in assistance

Personal Vehicle Repair: $18,084,526
Child Car Seats: $12,697

Other Categories

2,521 requests
$1.5 million in assistance

In November 2018, the Board of Managers, recognizing the importance of bringing Families together, approved Passport and Immigration Fees for foreign Born Spouses as a new full-grant category of assistance.

AW2
$15 million + in assistance since 2012
AER has supported 6,278 Army Wounded Warriors (AW2).
Stories of Assistance
MEDICAL & DENTAL

"After being diagnosed with life-threatening cancer, a Soldier was provided grant assistance of $6,500, allowing the Soldier to cover co-pay for treatments and travel/lodging costs to get to Chicago. The Soldier received life-saving treatment in time to be effective and now, 36 months later, the Soldier is in remission. Thanks to AER for saving his life!"

882 requests
$901k in assistance

PERMANENT CHANGE OF STATION

"When being transferred from one base to another my pay did not follow as quickly. With no paycheck, AER was there to help until my pay caught up to me. Thanks AER!"

SPC (R) H. Meredith

1,297 requests
$719k in assistance
Jack Ritchie Distinguished Service Award

LTG (R) RICHARD G. TREFRY

AWARD BACKGROUND

• Established in 2014 to recognize an individual or organization that best exemplifies Mr. Jack Ritchie’s dedication to Army Emergency Relief during his 43 years of service. Ritchie served as Chairman of the Finance Committee, Vice President of Finance, and helped deploy initiatives such as new categories of assistance, Spouse Education, Personal Finance Management Course, and grants for Wounded Warriors.

• Nominee must demonstrate consistently strong support to Army Emergency Relief through donations, service, assistance or other means that champion the AER mission of providing financial assistance to Soldiers and their Families.

LTG TREFRY’S CONTRIBUTIONS TO AER

LTG Trefry has served on the AER Board of Managers for 32 years. His first six years were while he served as the Army’s Inspector General. He’s served on the board for the last 26 years as a Retired Soldier. Over these years, he has given freely of his time and wise counsel to the operations of AER, and has been a superb mentor to the AER Director. He serves on the Finance Committee and the Nominating Committee helping AER over his many years develop policies, budgets, and the Board’s composition which allowed this organization to assist over 1.4 million Soldiers and Family members, disbursing over $1.4 billion in assistance during his tenure.

“I never expected the award or even gave it a thought. To have served with Jack Ritchie on the Board was a lesson in fiduciary matters as well as a love of the Army and its members. The award from the Board was a humbling experience for which I shall always treasure.”
AER Team
CORPORATE SUPPORT

The Benevity Community Impact Fund $34,582
Network for Good $31,016
The Airpower Foundation $30,000
Raytheon $23,035
Navy Federal Credit Union $20,000
The Khachaturian Foundation $18,000
Army Aviation Center Federal Credit Union $16,000
Greater Dallas Military Foundation $15,900

The Fluor Foundation $15,000
AMBA Services, Inc. $12,500
Vicenza Community Club $12,000
Lockheed Martin Corporation $10,000
Porter E. & Helenmae Thompson Foundation $10,000
Promontory Interfinancial Network LLC $10,000
Raymond Family Foundation $10,000
AER Team

ASSISTANCE PARTNERSHIPS

INSTALLATION MANAGEMENT COMMAND
Installation Management Command is AER’s host and liaison within the Army. Garrison leadership provides AER assistance with over 200 AER Officers at more than 70 installations around the world. Garrison Commanders and Command Sergeants Major can approve requests up to $4,000.

ARMY COMMUNITY SERVICE
AER exists within Army Community Service, under the command of IMCOM. AER officers can approve requests up to $3,000.

ARMY & AIR FORCE EXCHANGE SERVICE
AAFES is an invaluable partner in spreading the word about AER’s programs and benefits, including marketing displays for store goods that qualify for AER assistance. The Give and Get Back program has raised over $600,000 for the Army and Air Force relief societies.

ASSOCIATION OF THE UNITED STATES ARMY
The Association of the United States Army has worked to support the interests of America’s Army since 1950 and provides wide-reaching exposure for AER’s programs and benefits.

ARMED FORCES RETIREMENT HOME & KNOLLWOOD MILITARY RETIREMENT COMMUNITY
AER partners with Knollwood Military Retirement Community and Armed Forces Retirement Home to provide assistance to retired Soldiers and Surviving Spouses.

AMERICAN RED CROSS
The American Red Cross processes AER requests 24-hours per day for emergencies and individuals located further than 50 miles from their nearest military installation.

MILITARY ASSISTANCE AGREEMENT
All four military relief societies work collectively to ensure any service member, active or retired, receives the assistance they need regardless of their branch or location.
AER Team
BOARD OF ADVISORS
(JANUARY 1, 2018 - DECEMBER 31, 2018)

GEN Mark A. Milley
Chief of Staff of the Army

GEN Gustave F. Perna
Commanding General, Army Materiel Command

GEN Robert B. Abrams
Commanding General, U.S. Army Forces Command

GEN Robert B. Brown
Commander, U.S. Army Pacific

GEN Stephen J. Townsend
Commanding General, U.S. Army Training & Doctrine Command

LTG Todd T. Semonite
Chief of Engineers, Commanding General, U.S. Army Corps of Engineers

LTG Nadja Y. West
Commanding General, U.S. Army Medical Command / TSG

LTG Laura J. Richardson
Deputy Commanding General, U.S. Army Forces Command

LTG Christopher G. Cavoli
Commanding General, U.S. Army Europe

MG Stephen E. Farmen
Commanding General, Military Surface Deployment and Distribution Command

MG David P. Glaser
Provost Marshal, Commanding General, Criminal Investigation Command

MG Michael L. Howard
Commanding General, Military District of Washington

MG Gary W. Johnston
Commanding General, U.S. Army Intelligence & Security Command

U.S. Army photo by Master Sgt. Andrew Porch
AER Team
HEADQUARTERS STAFF

AER Leadership (front row, left to right)

JOEL LEVESQUE
Chief Financial Officer
Lieutenant Colonel, U.S. Army, Retired

RAY MASON
Director
Lieutenant General, U.S. Army, Retired

ELDON MULLIS
Deputy Director & Chief Operating Officer
Colonel, U.S. Army, Retired

AER Staff (from left to right)

Matt Howland, Tammy LaCroix, SGM (R) Bill Hagzan, Angie Pratt, Andrew Pike, Melissa LaVallee, Bridget Garback, Brian Richardson, SGM (R) Glen Wellman, Jeff Geary, Chris Hartley, Tom Elliott, Mackenzie Cadden, Wendy Jumbercotta, CSM (R) Charles Durr, Runnett McDonald, SGM (R) Don Vincent, Stacy Bowers, CSM (R) Tracey Anbiya, Christina Huynh. Not pictured: COL (R) Shawn Woodbridge
2018 Financial Overview

**Soldiers face unique challenges**
Training exercises, deployments, and frequent relocation require careful financial planning

**AER offers a hand up during financial distress**
Because a Soldier’s top priority is maintaining **combat readiness** - the ability to defend our nation anytime, anywhere

**$24.9 million**
Grants + Scholarships + Other Programs

Dedicated to providing **maximum assistance** to Soldiers and their Families

**$8.5 million**
for more than **4k educational scholarships**
Scholarships were provided to help children and spouses earn college degrees & certifications

**$5 million**
Donated by **foundations, businesses & citizens**
Who want to help American Soldiers

**$2 billion** to nearly **4 million Soldiers since 1942**
including **$1 billion since 9/11**

**$11.8 million**
89 cents of every dollar donated goes directly to programs assisting Soldiers & Families
(The average US non-profit provides 75% to programs)

**$6.4 million**
Donated by **active duty & retired Soldiers**
During the Army’s annual campaigns to increase awareness

**Great Americans make it possible**

**Meeting the challenge**

**40,413**
Soldiers & Families received assistance

**30k** zero-interest loans
Were provided for rent, appliances, auto-repair, emergency travel, and more

**$11 million**
for more than **5k grants**
Were provided for grants for natural disaster recovery, emergency travel, cranial helmets, loan forgiveness and more

**70k**
Soldiers, citizens & businesses donated

**$11.8 million**
Donated by **active duty & retired Soldiers**
During the Army’s annual campaigns to increase awareness

**$6.4 million**
Donated by **foundations, businesses & citizens**
Who want to help American Soldiers

**$5 million**

**$2 billion** to nearly **4 million Soldiers since 1942**
including **$1 billion since 9/11**

**$50.6 million**
AER provided in zero-interest loans
# Financial Statements

## Statement of Financial Position
(For the year ending December 31, 2018)

<table>
<thead>
<tr>
<th>Assets</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>$17,284,757</td>
</tr>
<tr>
<td>Receivables &amp; Prepaid Expenses</td>
<td>$8,840,126</td>
</tr>
<tr>
<td>Investments &amp; Accrued Income</td>
<td>$238,865,105</td>
</tr>
<tr>
<td>Investment Income</td>
<td></td>
</tr>
<tr>
<td>Loans Receivable net allowance for Doubtful Accounts</td>
<td>$41,754,990</td>
</tr>
<tr>
<td>Prepaid Charges and other Assets</td>
<td>$347,349</td>
</tr>
<tr>
<td>Office Equipment</td>
<td>$4,288,281</td>
</tr>
<tr>
<td>Total Assets</td>
<td>$311,379,608</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts Payable &amp; Accrued Liabilities</td>
<td>$1,066,800</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>$1,066,800</td>
</tr>
</tbody>
</table>

| Net Assets                    | $310,312,808      |
| Total Assets & Net Liabilities| $311,379,608      |

## Statement of Activities
(For the year ending December 31, 2018)

<table>
<thead>
<tr>
<th>Revenues</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Fund Campaign</td>
<td>$10,941,850</td>
</tr>
<tr>
<td>Other Contributions</td>
<td>$907,917</td>
</tr>
<tr>
<td>Interest and Dividends</td>
<td>$3,632,426</td>
</tr>
<tr>
<td>Realized Gains on Investments</td>
<td>$12,865,415</td>
</tr>
<tr>
<td>Unrealized Gains on Investments</td>
<td>($34,045,358)</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>($5,697,740)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Expenses</td>
<td>$24,954,285</td>
</tr>
<tr>
<td>Supporting Services</td>
<td></td>
</tr>
<tr>
<td>Management and General</td>
<td>$1,216,598</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$933,202</td>
</tr>
<tr>
<td>Total Expenses</td>
<td>$27,104,085</td>
</tr>
<tr>
<td>Change in Net Assets</td>
<td>($32,801,825)</td>
</tr>
<tr>
<td>Beginning Net Assets</td>
<td>$343,114,633</td>
</tr>
<tr>
<td>Ending Net Assets</td>
<td>$310,312,808</td>
</tr>
</tbody>
</table>
History of AER Leadership

PREVIOUS PRESIDENTS

General Edward C. Meyer  
U.S. Army Retired  
1984 - 2009

General James H. Polk  
U.S. Army Retired  
1975 - 1984

General G.H. Decker  
U.S. Army Retired  
1963 - 1975

General Wade H. Haislip  
U.S. Army Retired  
1950 - 1963

Honorable Tracy S. Voorhees  
Undersecretary of War  
1948 - 1950

Honorable William H. Draper Jr.  
Undersecretary of War  
1947 - 1948

Honorable Kenneth C. Royall  
Undersecretary of War  
1945 - 1947

Honorable Robert P. Patterson  
Undersecretary of War  
1942 - 1945

PREVIOUS DIRECTORS

LTG Robert F. Foley  
U.S. Army Retired  
2005 - 2016

LTG Nathanial R. Thompson Jr.  
U.S. Army Retired  
1986 - 2005

MG James J. Ursano  
U.S. Army Retired  
1976 - 1986

MG George A. Carver  
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1966 - 1976

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U.S. Army Retired  
1951 - 1966

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1944 - 1951

MG Irvin J. Phillipson  
U.S. Army Retired  
1942 - 1944

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1942
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